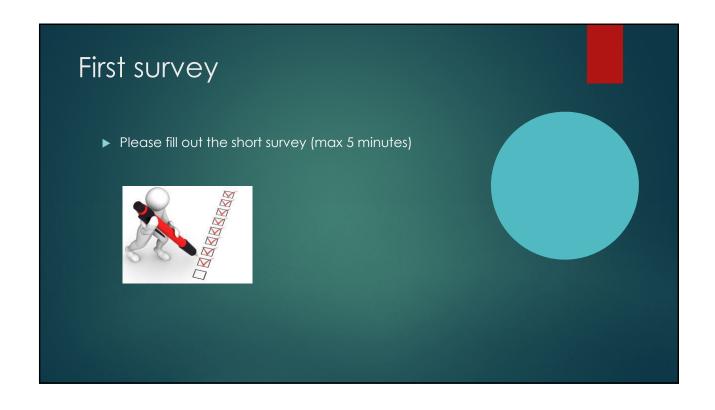


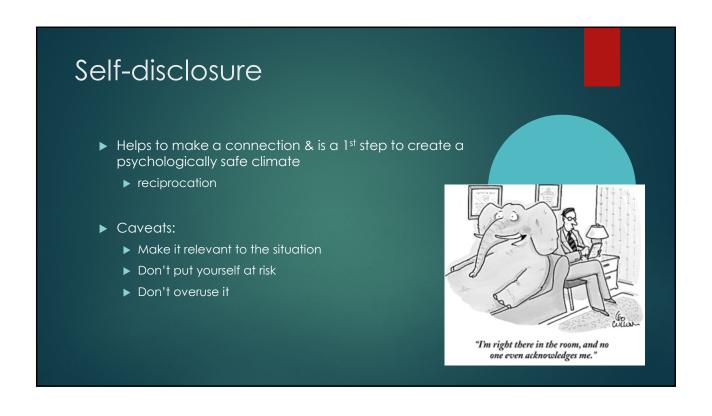


Why three workshops? I Teams evolve over time Phase 1: getting to know each other, learning about the task (assignment), finding out how to work together Tutor can help to set the stage Phase 2: performing, dealing with performance feedback Tutor can help to improve or to maintain work processes Phase 3: performing/finalizing, dealing with time pressure Tutor can help to re-facilitate planning, prioritize activities, and to guard work

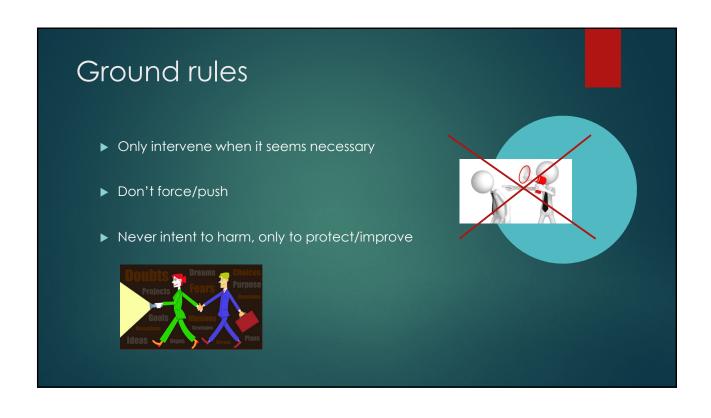
processes



Exercise! Your experience(s) as a team member Before 1st meeting: were you... Excited? Annoyed? Anxious? Something else? Can you remember why you felt like that? What was pleasant/unpleasant about working in that team? What is your main take away from that experience?



Observing your teams' behavior • Gives you an idea of how your teams are doing • Can give you clues on how to intervene



How should teams behave in this phase? • Effective teams: • Participation • Open communication • Shared goal setting • Collective discussions/agreements about work processes, task ideas, how to make decisions, etc.

